



THOMAS L. GARTHWAITE, M.D.
Director and Chief Medical Officer

COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
313 N. Figueroa, Los Angeles, CA 90012
(213) 240-8101

BOARD OF SUPERVISORS

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November 21, 2005

TO: Each Supervisor

FROM: Thomas L. Garthwaite, M.D.
Director and Chief Medical Officer

A handwritten signature in black ink, appearing to read "Thomas L. Garthwaite", is written over the printed name and title.

SUBJECT: **REGISTERED NURSE NEW HIRES/TERMINATIONS AND REGISTRY
ACTIVITY – THIRD QUARTER 2005**

As requested, attached for your review is the following information regarding nurse recruitment and retention across the system for the period July 1st – September 30th, 2005:

- Number of nurses recruited
- Number of nurses resigned or left County (DHS) service
- Number of nursing vacancies
- Number of contracted nurses
- The reason people are declining DHS employment
- The reason employees are leaving DHS

As of September 30, 2005 the Department had 5,397.55 Registered Nurses on staff, and 614.51 budgeted vacancies.

Please let me know if you have any questions or need additional information.

TLG:SM:jy
501:010

Attachments

c: Chief Administrative Officer
County Counsel
Executive Officer, Board of Supervisors
Chief of Staff to the Director and CMO
Director of Nursing Affairs
Department of Human Resources

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Incomings and Terminations

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Sub-Total 3rd Quarter	Total Year to Date
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DHS - OVERALL TOTALS

Incomings	60	48	59	78	53	70	61	82	99	-	-	-	242	610
Terminations	41	69	68	25	39	49	67	60	67	-	-	-	194	485

110 - Health Services Administration

Incomings	0	0	1	0	0	0	0	0	0	-	-	-	0	1
Terminations	0	0	0	0	1	0	1	1	1	-	-	-	3	4

120 - Office of Managed Care

Incomings	0	0	0	0	0	1	0	1	0	-	-	-	1	2
Terminations	0	0	1	1	0	0	0	1	1	-	-	-	2	4

130 - High Desert Healthcare System

Incomings	1	2	3	1	1	0	1	2	2	-	-	-	5	13
Terminations	0	0	0	0	2	0	1	2	2	-	-	-	5	7

160 - LAC+USC Healthcare Network

Incomings	19	25	24	34	12	19	13	22	46	-	-	-	81	214
Terminations	13	32	19	7	8	14	29	18	28	-	-	-	75	168

161 - Northeast CHC/Health Centers

Incomings	2	1	0	1	0	1	4	4	2	-	-	-	10	15
Terminations	0	2	0	1	0	1	1	2	1	-	-	-	4	8

200 - Harbor/UCLA Medical Center

Incomings	19	9	12	18	16	24	9	21	14	-	-	-	44	142
Terminations	10	18	13	6	10	9	11	12	9	-	-	-	32	98

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Incomings and Terminations

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Sub-Total 3rd Quarter	Total Year to Date
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201 - Long Beach CHC/Coastal Health Centers

Incomings	1	1	0	0	0	1	1	0	0	-	-	-	1	4
Terminations	0	0	1	0	0	0	0	0	0	-	-	-	0	1

225 - King/Drew Medical Center

Incomings	3	1	4	10	7	4	4	11	8	-	-	-	23	52
Terminations	6	7	15	3	8	11	10	9	6	-	-	-	25	75

226 - Southwest CHC/Health Centers

Incomings	1	0	0	1	1	1	1	0	1	-	-	-	2	6
Terminations	1	0	0	0	0	1	0	0	1	-	-	-	1	3

240 - ValleyCare Olive View/UCLA Medical Center

Incomings	5	5	8	5	10	10	9	7	12	-	-	-	28	71
Terminations	2	1	4	4	1	5	7	8	4	-	-	-	19	36

241 - Mid Valley CHC/Health Centers

Incomings	0	2	1	0	0	1	0	1	1	-	-	-	2	6
Terminations	0	0	1	0	0	0	1	0	1	-	-	-	2	3

250 - Children's Medical Services

Incomings	1	0	1	3	0	0	6	3	2	-	-	-	11	16
Terminations	1	2	3	0	0	2	1	0	1	-	-	-	2	10

260 - Rancho Los Amigos National Rehabilitation Center

Incomings	2	1	2	1	1	3	3	2	3	-	-	-	8	18
Terminations	3	3	2	2	4	3	0	2	6	-	-	-	8	25

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Incomings and Terminations

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Sub-Total 3rd Quarter	Total Year to Date
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280 - Antelope Valley Rehabilitation Center

Incomings	0	0	0	0	0	0	0	0	0	-	-	-	0	0
Terminations	0	0	0	0	0	0	0	0	0	-	-	-	0	0

290 - Juvenile Court Health Services

Incomings	1	0	1	0	0	3	1	3	0	-	-	-	4	9
Terminations	0	1	0	0	1	2	1	0	1	-	-	-	2	6

295 - Public Health

Incomings	5	1	2	4	3	2	9	5	8	-	-	-	22	39
Terminations	5	3	9	1	4	1	4	5	5	-	-	-	14	37

296 - AIDS Program

Incomings	0	0	0	0	2	0	0	0	0	-	-	-	0	2
Terminations	0	0	0	0	0	0	0	0	0	-	-	-	0	0

NOTE: Incomings include New Hires, Rehires, Reinstatements, Transfers, and Employee Change of Statuses from Non-RN Positions. Terminations include Outgoings and Transfers.

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Reasons for Terminations

Department Number - Facility or Program	Deceased	Discharged	Failed Medical Exam	Health	Moved	Non County Employment	Other	Personal	Remain at Home	Recurrent Release	Released Temp	Retirement	Return to School	Transfer	Working Conditions	ROW TOTAL
110 - Health Services Administration	0	0	0	0	0	1	0	0	0	0	0	1	0	1	0	3
120 - Office of Managed Care	0	0	0	0	0	1	0	1	0	0	0	0	0	0	0	2
130 - High Desert Healthcare System	0	1	0	0	0	1	0	2	0	0	0	0	0	1	0	5
160 - LAC+USC Healthcare Network	0	3	0	1	6	6	2	24	0	0	11	7	2	12	1	75
161 - Northeast CHC/Health Centers	0	0	0	0	0	0	0	1	0	0	0	0	0	3	0	4
200 - Harbor/UCLA Medical Center	0	1		1	4	2	5	10	0	0	3	3	2	0	1	32
201 - Long Beach CHC/Coastal Health Centers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
225 - King/Drew Medical Center	0	2	0	0	0	1	0	12	0	0	0	7	0	0	3	25
226 - Southwest CHC/Health Centers	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1	1
240 - ValleyCare Olive View/UCLA Medical Center	0	1	0	0	1	1	8	2	0	0	2	1	0	0	3	19
241 - Mid Valley CHC/Health Centers	0	0	0	0	0	0	0	0	0	0	0	0	1	0	1	2
250 - Children's Medical Services	0	0	0	0	0	0	0	1	0	0	0	0	0	0	1	2
260 - Rancho Los Amigos Nat'l Rehab Center	0	0	0	0	2	2	0	3	0	1	0	0	0	0	0	8
280 - Antelope Valley Rehabilitation Center	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
290 - Juvenile Court Health Services	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	2
295 - Public Health	1	0	0	0	1	1	2	1	1	0	0	7	0	0	0	14
296 - AIDS Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
COLUMN TOTAL	1	8	0	2	14	16	17	57	1	1	16	26	5	17	13	194

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Reason Candidates Decline Employment

REASON CANDIDATE DECLINED EMPLOYMENT	COASTAL CLUSTER	LAC+USC HEALTHCARE NETWORK	PUBLIC HEALTH	RANCHO LOS AMIGOS NAT'L REHAB CTR	SAN FERNANDO VALLEY CLUSTER	SOUTHWEST CLUSTER	ROW TOTAL
1 Accepted another job	7	1	0	2	5	1	16
2 Did not respond to calls	0	0	0	1	0	0	1
3 Did not respond to letter	0	0	0	171	0	0	171
4 Did not show - no reason given	1	0	0	0	0	1	2
5 Distance	0	0	7	1	0	0	8
6 Negative publicity\Professional risk	0	0	0	0	0	0	0
7 Not interested in full-time perm position	0	0	0	0	0	0	0
8 Not interested in shift offered	2	0	0	0	1	1	4
9 Not interested in specialty area offered	1	0	0	0	1	0	2
10 Not interested in work assignment	1	0	1	0	0		2
11 Personal reasons	2	0	0	0	0	1	3
12 Prefers a higher position	0	0	0	0	0	0	0
13 Prefers another DHS department	1	0	0	0	0	1	2
14 Salary too low	2	0	1	0	1	0	4
15 Unable to attend new hire orientation	0	0	0	0	0	0	0
16 Unable to clear pre-employment physical	0	1	0	0	0	0	1
ROW TOTAL	17	2	9	175	8	5	216

This data includes results from employment/job offers made to candidates after placement interviews were conducted. Also, includes results from canvassing letters mailed to candidates on eligible lists.

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Nurse Registry

CLUSTER	CONTRACTOR	TYPE OF SERVICE	JULY		AUGUST		SEPTEMBER	
			ACTUAL/ ESTIMATE AMOUNT	HOURS	ACTUAL/ ESTIMATE AMOUNT	HOURS	ACTUAL/ ESTIMATE AMOUNT	HOURS
COASTAL CLUSTER AREA	ASSOC HEALTH PROF	TRAVELER NURSE AGENCY	49,887	694	33,776	480	17,492	245
COASTAL CLUSTER AREA	FASTSAFF, INC.	TRAVELER NURSE AGENCY	0	0	6,908	88	0	0
COASTAL CLUSTER AREA	MED STAFF, INC	TRAVELER NURSE AGENCY	0	0	9,186	150	1,419	20
COASTAL CLUSTER AREA	STAT NURSES INTERNATIONAL	TRAVELER NURSE AGENCY	65,271	941	58,089	860	8,808	113
JUVENILE COURT HEALTH SERVICES	ASSOC HEALTH PROF	NURSING REGISTRY	6,784	160	8,644	208	5,759	126
JUVENILE COURT HEALTH SERVICES	NURSE CONNECTION	NURSING REGISTRY	5,336	112	3,600	78	1,461	32
JUVENILE COURT HEALTH SERVICES	PROFESSIONAL STAFFING	NURSING REGISTRY	8,928	182	4,596	96	1,152	24
LAC+USC HEALTHCARE NETWORK	ASSOCIATED HEALTH PROFESSIONALS	NURSING REGISTRY	246,437	8,910	117,057	4,540	0	0
LAC+USC HEALTHCARE NETWORK	FLEX NURSING SERVICES	NURSING REGISTRY	77,516	2,540	52,155	1,739	0	0
LAC+USC HEALTHCARE NETWORK	HRN SERVICES	NURSING REGISTRY	85,821	3,520	35,526	1,480	0	0
LAC+USC HEALTHCARE NETWORK	MED STAFF	NURSING REGISTRY	42,532	1,783	28,123	1,205	0	0
LAC+USC HEALTHCARE NETWORK	MEDI-LEND NURSING SVCS	NURSING REGISTRY	35,828	1,171	15,518	517	0	0
LAC+USC HEALTHCARE NETWORK	MEDISCAN NURSING STAFFING	NURSING REGISTRY	127,028	4,823	55,648	2,290	0	0
LAC+USC HEALTHCARE NETWORK	NURSE CONNECTION	NURSING REGISTRY	98,895	4,672	0	0	0	0
LAC+USC HEALTHCARE NETWORK	RELIABLE HEALTH CARE SVC	NURSING REGISTRY	50,200	1,976	25,225	1,009	0	0
LAC+USC HEALTHCARE NETWORK	SHARP NURSES	NURSING REGISTRY	88,506	4,829	58,377	3,227	0	0
LAC+USC HEALTHCARE NETWORK	UNITED STAFFING SOLUTIONS	NURSING REGISTRY	100,454	3,615	23,352	836	0	0
LAC+USC HEALTHCARE NETWORK	PENDING VARIOUS INVOICE	NURSING REGISTRY	48,529	2,110	461,887	20,082	145,480	6,325
LAC+USC HEALTHCARE NETWORK	AMN HEALTH CARE	TRAVELER NURSE AGENCY	38,398	547	20,498	298	0	0
LAC+USC HEALTHCARE NETWORK	AROUND THE CLOCK_ATC	TRAVELER NURSE AGENCY	37,595	543	6,377	93	0	0
LAC+USC HEALTHCARE NETWORK	ASSOCIATED HEALTH PROFESSIONALS	TRAVELER NURSE AGENCY	0	0	840	12	0	0
LAC+USC HEALTHCARE NETWORK	FASTAFF	TRAVELER NURSE AGENCY	384,006	4,384	307,112	3,556	0	0
LAC+USC HEALTHCARE NETWORK	HRN SERVICES	TRAVELER NURSE AGENCY	118,321	1,646	75,466	1,066	0	0
LAC+USC HEALTHCARE NETWORK	MEDISCAN NURSING STAFFING	TRAVELER NURSE AGENCY	15,050	215	15,163	219	0	0
LAC+USC HEALTHCARE NETWORK	NURSE CONNECTION	TRAVELER NURSE AGENCY	33,629	417	0	0	0	0
LAC+USC HEALTHCARE NETWORK	ON ASSIGNMENT HEALTHCARE	TRAVELER NURSE AGENCY	1,392,171	18,482	978,206	13,219	0	0
LAC+USC HEALTHCARE NETWORK	STAT NURSES INTERNATIONAL	TRAVELER NURSE AGENCY	9,828	152	7,560	120	0	0
LAC+USC HEALTHCARE NETWORK	SOS NURSES SERVICES	TRAVELER NURSE AGENCY	0	0	756	12	0	0
LAC+USC HEALTHCARE NETWORK	UNITED NURSING	TRAVELER NURSE AGENCY	10,091	144	0	0	0	0
LAC+USC HEALTHCARE NETWORK	PENDING VARIOUS INVOICE	TRAVELER NURSE AGENCY	15,440	206	1,182,861	15,771	602,238	8,030
RANCHO LOS AMIGOS NAT'L REHAB CT	HAEMO STAT	TRAVELER NURSE AGENCY	13,750	0	23,500	0	13,000	0
RANCHO LOS AMIGOS NAT'L REHAB CT	AMN	TRAVELER NURSE AGENCY	24,140	424	17,665	289	5,070	84
RANCHO LOS AMIGOS NAT'L REHAB CT	ON ASSIGNMENT	TRAVELER NURSE AGENCY	48,507	644	49,264	666	29,452	380
SAN FERNANDO VALLEY CLUSTER	ASSOC HEALTH PROF	NURSING REGISTRY	0	0	0	0	0	0
SAN FERNANDO VALLEY CLUSTER	HRN NURSE	NURSING REGISTRY	20,670	290	28,940	410	30,000	425
SAN FERNANDO VALLEY CLUSTER	MEDICAL STP	NURSING REGISTRY	4,680	72	6,159	95	7,865	121
SAN FERNANDO VALLEY CLUSTER	MEDI-LEND	NURSING REGISTRY	4,117	65	4,000	64	4,000	64

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Nurse Registry

CLUSTER	CONTRACTOR	TYPE OF SERVICE	JULY		AUGUST		SEPTEMBER	
			ACTUAL/ ESTIMATE AMOUNT	HOURS	ACTUAL/ ESTIMATE AMOUNT	HOURS	ACTUAL/ ESTIMATE AMOUNT	HOURS
SAN FERNANDO VALLEY CLUSTER	NURSE CONNECTION	NURSING REGISTRY	6,231	92	8,400	120	8,500	125
SAN FERNANDO VALLEY CLUSTER	PROFESSIONAL STAFFING	NURSING REGISTRY	11,557	212	19,426	356	15,000	280
SAN FERNANDO VALLEY CLUSTER	HAEMO STAT	NURSING REGISTRY	14,500	90	7,750	48	8,000	49
SAN FERNANDO VALLEY CLUSTER	HEMODIALYSIS, INC	NURSING REGISTRY	24,750	208	32,917	277	32,917	277
SAN FERNANDO VALLEY CLUSTER	AMN	TRAVELER NURSE AGENCY	31,408	502	26,064	417	25,101	401
SAN FERNANDO VALLEY CLUSTER	ATC	TRAVELER NURSE AGENCY	38,105	544	45,154	643	37,834	539
SAN FERNANDO VALLEY CLUSTER	HRN	TRAVELER NURSE AGENCY	80,259	1,085	60,750	836	60,000	826
SAN FERNANDO VALLEY CLUSTER	MEDSTAFF	TRAVELER NURSE AGENCY	40,078	601	34,358	436	35,000	444
SAN FERNANDO VALLEY CLUSTER	ON ASSIGNMENT	TRAVELER NURSE AGENCY	101,611	1,294	100,936	1,311	10,000	1,299
SAN FERNANDO VALLEY CLUSTER	PROFESSIONAL STAFFING	TRAVELER NURSE AGENCY	53,401	919	53,699	929	55,000	952
SAN FERNANDO VALLEY CLUSTER	SOS NURSES	TRAVELER NURSE AGENCY	9,984	144	13,688	198	15,395	221
SAN FERNANDO VALLEY CLUSTER	STAT NURSSES INTERNATIONAL	TRAVELER NURSE AGENCY	63,722	990	70,717	1,120	65,000	1,029
SAN FERNANDO VALLEY CLUSTER	UNITED NURSING	TRAVELER NURSE AGENCY	24,060	337	20,530	288	15,000	211
SAN FERNANDO VALLEY CLUSTER	UNITED STAFFING SOLUTIONS	TRAVELER NURSE AGENCY	5,984	81	22,518	304	7,896	107
SAN FERNANDO VALLEY CLUSTER	ASSOC HEALTH PROF	NURSE-SUPPORT	6,101	234	2,340	90	7,151	275
SAN FERNANDO VALLEY CLUSTER	AMN	NURSE-SUPPORT	4,089	87	7,379	157	7,000	149
SAN FERNANDO VALLEY CLUSTER	ATC	NURSE-SUPPORT	0	0	256	8	11,792	369
SAN FERNANDO VALLEY CLUSTER	FLEX NURSING	NURSE-SUPPORT	5,760	186	6,000	194	6,315	204
SAN FERNANDO VALLEY CLUSTER	HRN NURSING	NURSE-SUPPORT	21,778	769	14,226	503	15,462	547
SAN FERNANDO VALLEY CLUSTER	MEDICAL STP	NURSE-SUPPORT	78,639	2,882	72,949	2,673	75,000	2,748
SAN FERNANDO VALLEY CLUSTER	MEDSTAFF	NURSE-SUPPORT	5,384	123	8,345	190	13,634	310
SAN FERNANDO VALLEY CLUSTER	MEDISCAN NURSING STAFF	NURSE-SUPPORT	935	47	264	13	1,002	49
SAN FERNANDO VALLEY CLUSTER	NURSE CONNECTION	NURSE-SUPPORT	23,250	994	30,995	1,325	25,000	1,068
SAN FERNANDO VALLEY CLUSTER	PROFESSIONAL STAFFING	NURSE-SUPPORT	63,979	3,028	75,116	3,557	56,940	2,696
SAN FERNANDO VALLEY CLUSTER	RELIABLE HEALTH CARE	NURSE-SUPPORT	2,569	184	1,338	96	1,500	107
SAN FERNANDO VALLEY CLUSTER	SHARP	NURSE-SUPPORT	14,313	747	13,700	715	14,000	731
SAN FERNANDO VALLEY CLUSTER	UNITED	NURSE-SUPPORT	6,025	234	8,506	253	6,300	244
SOUTHWEST AREA	ASSOCIATE HEALTH PROFESSIONALS	NURSING REGISTRY	55,480	814	26,079	389	6,863	113
SOUTHWEST AREA	ATC TRAVELERS	NURSING REGISTRY	107,630	1,827	12,627	164	0	0
SOUTHWEST AREA	FLEX NURSING SERVICE, INC	NURSING REGISTRY	23,015	367	26,775	433	0	0
SOUTHWEST AREA	NURSE CONNECTION	NURSING REGISTRY	34,090	516	12,898	184	0	0
SOUTHWEST AREA	SOS NURSES SERVICE CORPORATION	NURSING REGISTRY	24,430	332	51,552	695	0	0
SOUTHWEST AREA	UNITED NURSING INTERATIONAL	NURSING REGISTRY	2,520	36	0	0	0	0
SOUTHWEST AREA	UNITED STAFFING SOLUTIONS, INC	NURSING REGISTRY	0	0	14,432	196	0	0
SOUTHWEST AREA	ASSOCIATE HEALTH PROFESSIONALS	TRAVELER NURSE AGENCY	38,223	426	21,561	290	0	0
SOUTHWEST AREA	ATC TRAVELERS	TRAVELER NURSE AGENCY	57,233	995	16,236	209	0	0
SOUTHWEST AREA	FASTAFF	TRAVELER NURSE AGENCY	1,579,415	18,022	2,631,101	30,594	1,473,322	16,845

DEPARTMENT OF HEALTH SERVICES
Third Quarter 2005
Nurse Registry

CLUSTER	CONTRACTOR	TYPE OF SERVICE	JULY		AUGUST		SEPTEMBER	
			ACTUAL/ ESTIMATE AMOUNT	HOURS	ACTUAL/ ESTIMATE AMOUNT	HOURS	ACTUAL/ ESTIMATE AMOUNT	HOURS
SOUTHWEST AREA	FLEX NURSING SERVICE, INC	TRAVELER NURSE AGENCY	4,080	58	9,420	134	0	0
SOUTHWEST AREA	NURSE CONNECTION	TRAVELER NURSE AGENCY	211,142	2,489	81,105	969	0	0
SOUTHWEST AREA	ON ASSIGNMENT HEALTHCARE STAFFING	TRAVELER NURSE AGENCY	1,992,866	24,618	1,429,292	17,855	0	0
SOUTHWEST AREA	PROCARE ONE NURSES	TRAVELER NURSE AGENCY	7,904	120	0	0	0	0
SOUTHWEST AREA	STAT NURSES INTERNATIONAL	TRAVELER NURSE AGENCY	63,730	877	47,899	732	0	0
SOUTHWEST AREA	UNITED NURSING INTERATIONAL	TRAVELER NURSE AGENCY	9,100	112	7,455	96	0	0
SOUTHWEST AREA	UNITED STAFFING SOLUTIONS, INC	TRAVELER NURSE AGENCY	64,233	855	0	0	0	0
SOUTHWEST AREA	ASSOCIATE HEALTH PROFESSIONALS	NURSE-SUPPORT	76,025	2,819	43,894	1,730	0	0
SOUTHWEST AREA	ATC TRAVELERS	NURSE-SUPPORT	64,212	1,845	66,621	1,994	0	0
SOUTHWEST AREA	FLEX NURSING SERVICE, INC	NURSE-SUPPORT	30,316	717	11,610	362	0	0
SOUTHWEST AREA	MEDISCAN NURSING STAFFING	NURSE-SUPPORT	3,311	158	0	0	0	0
SOUTHWEST AREA	MEDSTAFF, INC	NURSE-SUPPORT	24,536	912	10,061	408	0	0
SOUTHWEST AREA	NURSE CONNECTION	NURSE-SUPPORT	254,938	10,194	109,307	4,283	0	0
SOUTHWEST AREA	RELIABLE HEALTH CARE SERVICES	NURSE-SUPPORT	91,347	3,380	78,313	3,042	30,584	1,153
SOUTHWEST AREA	SHARP NURSES, INC.	NURSE-SUPPORT	14,193	789	11,133	616	0	0
SOUTHWEST AREA	UNITED NURSING INTERATIONAL	NURSE-SUPPORT	14,625	349	5,928	152	0	0
SOUTHWEST AREA	UNITED STAFFING SOLUTIONS, INC	NURSE-SUPPORT	145,230	5,395	27,042	1,031	0	0
TOTAL			\$9,040,641	165,905	\$9,232,696	158,390	\$3,015,704	50,357

Registry information is reported to DHS Financial Services from each facility's finance area on a monthly basis. Each facility's finance receives contract/registry information on a flow basis as vendors request payment for services.

Note: Registered Nurses appear under NURSING REGISTRY and TRAVELER NURSE AGENCY
Other Nursing classifications such as Licensed Vocational Nurses or Nursing Attendants appear under NURSING SUPPORT